**ANNEX 3**

**Declaration of Absence of Conflict of Interest**

I, the undersigned, acting in my capacity as a member or alternate member of the Management Board of the EU Customs Authority, hereby declare that, to the best of my knowledge and following due consideration of my personal and professional circumstances, I am not aware of any actual or potential conflict of interest that would improperly affect the independent, impartial and objective performance of my duties.

I confirm that I have considered, in particular, any direct or indirect financial interests, professional activities, outside appointments, organisational affiliations and other personal interests that could conflict, or reasonably be perceived to conflict, with my responsibilities as a member of the Management Board.

I undertake:

1. To provide complete and accurate information concerning any interests relevant to my duties, in accordance with the Authority's applicable rules and procedures.

2. To notify the designated contact point in writing, without undue delay, of any change in circumstances or any actual, potential or perceived conflict of interest arising during my term of office.

3. To comply with any applicable requirements concerning disclosure, recusal, abstention from deliberations or voting, and other measures adopted to prevent or manage a conflict of interest.

4. To cooperate with the Authority in the assessment and management of any actual, potential or perceived conflict of interest.

I acknowledge that this declaration does not replace any separate declaration of interests required by the Authority and that the existence and appropriate management of a conflict of interest shall be assessed in accordance with the applicable rules.

I agree to the processing and publication of this declaration to the extent required or permitted by the applicable legal framework.

I certify that the information provided is true and complete to the best of my knowledge.

**Name:** Ruth Kennedy

**Capacity:** Member

**Representing:** Ireland – Revenue

**Date:** 4/11/2026

**Signature:**

